

THE GEORGE WASHINGTON UNIVERSITY
Washington, D.C.

MINUTES OF A REGULAR MEETING
OF THE FACULTY SENATE HELD ON
OCTOBER 12, 1984, IN LISNER HALL
Room 603

1 The meeting was called to order by President Elliott at 2:12 p.m.

Present: President Elliott, Vice President French, Registrar Grimm, Parliamentarian Schechter, Castleberry, Cheh, Della Torre, Eldridge, Frey, Greene, Griffith, Kelly, Kenney, Kramer, Levy, Liebowitz, Morgan, Pierpont, Plotz, Rashid, D. Robinson, L. Robinson, Schiller, Schlagel, Solomon, Smith, Wallace, and Yezer

Absent: Altshuler, Barron, Birnbaum, Claeysens, Fox, Hill, Loeser, Lovett, Singpurwalla, and Tolchin

The President introduced two new Senate members: Professor Edward Della Torre, SEAS, and Professor Anthony M. Yezer, Columbian College.

The President then called upon Professor Eldridge who read a Resolution in Tribute and to the Memory of Dean James Carlton Dockeray, who died September 30, 1984. The resolution was adopted by acclamation and the Senate expressed its respect by standing for a moment of silent tribute. (The resolution is made a part of these minutes and will be forwarded to Dean Dockeray's family.)

2 The minutes of the regular meeting of September 21, 1984, were approved as distributed.

3 On behalf of the Executive Committee, Professor Griffith moved the adoption of Resolution 84/9, "A Resolution to Establish a Special Committee to Conduct a Self-Study," and the motion was seconded. Professor Griffith presented a brief explanation of the justification for the resolution. After discussion by Professors D. Robinson, Griffith, Levy, Schiller, Morgan, and Parliamentarian Schechter, Professor Levy moved to amend the first RESOLVING clause so that it would read: "(1) That a Special Committee of the Faculty Senate be established, to consist of a maximum of eight faculty members, to be elected by the Senate, and" Professor Levy explained that because there was some concern voiced about the small five-member committee proposed by the Executive Committee, this amendment would permit the addition of three more members to be nominated from the floor. The motion was seconded. The question was called, and the Levy amendment was adopted. Further discussion followed by Dean Liebowitz, Professors Griffith and Morgan. The question was called on the original motion, as amended, and Resolution 84/9, as amended, was adopted. (Resolution 84/9, as amended, is attached.)

4 Under Introduction of Resolutions, Professor Griffith noted that, at the last Senate meeting, members were invited to submit today, in writing, any proposed changes or suggestions with respect to Resolutions 84/5 and 84/6, postponed to the November 9th Senate meeting, in order that Senate members

- 4 would have an opportunity to review such suggestions before the November 9th meeting. He asked the members to pick up copies of these suggestions which had been placed on the table in the rear of the room. He pointed out that these proposed changes would have to be moved as formal amendments if the members thought them useful. He said that the Professional Ethics and Academic Freedom Committee would also be reviewing these suggestions with a request for any recommendations it might have. Responding to Professor David Robinson's written request that Resolution 84/4, adopted, as amended, by the Senate on May 4, 1984, be reviewed along with Resolutions 84/5 and 84/6, Professor Griffith said that he did not see how that could be accomplished procedurally without a separate resolution to rescind or amend the previously adopted language of Article X.

Provost William D. Johnson reported on enrollment figures and the University budget. Because enrollment was good this fall, with 250 more students than last year, the 1984-85 budget is on target. Provost Johnson outlined the Budget Committee's recommendations for the 1985-86 budget to be presented to the Board of Trustees in January, 1985. With respect to incremental increases, he said that the committee is proposing an increase in funding for salaries and wages for faculty and staff of 6-1/2%. With regard to faculty salaries, the 6-1/2% will be split into two separate allocations, as follows: 4-1/2% to be the basic increase for faculty, and 2% to be held by the deans in reserve until the 4-1/2% increases have been determined. The 2% allocation is to be used for "exceptional increases" for those faculty within the schools and colleges who have "demonstrably exceeded expected standards." Guidelines would be sent to the deans with regard to the 2% allocation. He said that the split-allocation did not apply to the Law Center, Medical Center, and the School of Government and Business Administration. Provost Johnson said that these salary recommendations were based on information collected from many sources, including deans. He said he also discussed the proposed recommendations with the Appointment, Salary and Promotion Policies Committee in what he thought was a very open and candid discussion, and he invited Professor Lilien Robinson's comments as Chairman of that committee. Professor Lilien Robinson commented that she thought Provost Johnson's assessment of his meeting with the Appointment, Salary and Promotion Policies Committee was very accurate. A discussion followed by Professors Levy, Cheh, Morgan, Eldridge, Frey, Griffith, and Provost Johnson. Mr. Johnson then introduced his colleague, Mr. Robert Shoup, Assistant Director of Planning and Budgeting, to the Senate members. (Report of the Budget Committee dated 10/9/84 submitted by Provost Johnson is attached and made a part of these Minutes.)

- 6 Professor Plotz, Chairman of the Library Committee, introduced Dr. Sharon J. Rogers, new University Librarian, to the Senate. Dr. Rogers thanked Professor Plotz, and said that she welcomed the opportunity to speak to the Senate members. She said she looked forward to working to build the library to mesh very actively and smoothly with the teaching and research activities on campus. She gave a general outline of her plans which included the addition of professional staff members to provide a full-range of professional information services to faculty and students. She said that the role of librarians and kinds of services delivered to the academic community have been changing and expanding, and she thought it was time for the Gelman Library and the University to reap the benefits of these changes. She invited the members to stop at her office to discuss their concerns, problems, and interests regarding the library.

7

(a) On behalf of the Executive Committee, Professor Griffith moved the nomination of the following five faculty members for election to the Special Committee to Conduct a Self-Study: Professor Peter P. Hill, Chairman, (Columbian College), Professor David J. Sharpe, (Law), Professor Marie M. Cassidy, (Medical Center), Associate Professor Bayard L. Catron, (SGBA), and Professor Edward Della Torre, (SEAS). Professor Griffith said the Executive Committee will ask Edwin L. Stevens, Professor Emeritus, to serve as a consultant to the committee. President Elliott called for nominations from the floor. Professor Plotz nominated Professor Lilien F. Robinson, and Professor Levy nominated Associate Professor Christopher W. Sten. Professor Morgan nominated Professor Emeritus Edwin L. Stevens as a full member of the committee rather than as a consultant. The nominations were closed. The chairman and seven members were then unanimously elected.

(b) On behalf of the Executive Committee, Professor Griffith moved the nomination of Professor Nozer D. Singpurwalla for election as Chairman of the Research Committee, as replacement for Professor Roger H. Lang, who resigned. Professor Singpurwalla was elected unanimously.

(c) Professor Griffith waived the report of the Executive Committee in order to hear the reports of the Chairmen of the Standing Committees.

(d) The following reports were presented by Chairmen of Senate Standing Committees:

(1) Committee on Professional Ethics and Academic Freedom, Professor John A. Morgan, Jr., Chairman: The committee has held an organizational meeting to determine the course of business; the committee will meet on the third Friday of each month; a subcommittee has been established to consider further the Reich Report on Non-Tenure-Accruing Faculty Members; a special meeting of the committee has been scheduled for October 19, 1984, to review the suggestions submitted today by Senate members with regard to Resolutions 84/5 and 84/6.

(2) Committee on Appointments, Salary and Promotion Policies (including Fringe Benefits), Professor Lilien F. Robinson, Chairman: The committee has met twice and will meet again in two weeks; the committee presented at the September Senate meeting a resolution endorsing proposed changes in the retirement benefits which was adopted by the Senate; a subcommittee has been established to work jointly with Professional Ethics on the gradual retirement policy; upcoming items include the question of parking as an employee benefit and questions on Blue Cross/Blue Shield coverage, for example, the cost to the University versus the cost to the individual.

(3) Committee on the Library, Associate Professor Judith A. Plotz, Chairman: The committee will hold a meeting in two weeks for organization and consultation with Dr. Rogers about her plans for the Library; the committee will visit the Law Library, the last of a series of tours of the University libraries; a series of conversations with the librarians of Burns, Himmelfarb, and Gelman Libraries will be held to discuss the roles the libraries can play in GW's academic community.

(4) Committee on University and Urban Affairs, Professor Ruth A. Wallace, Chairman: The committee met on September 25th and is drafting a letter to various chairmen of departments to gather information about their participation in urban communities; the next meeting of the committee is scheduled for October 23rd.

(5) Committee on Administrative Matters as They Affect the Faculty, Professor John A. Frey, Chairman: The committee will continue its study concerning part-time faculty members by surveying similar institutions; the committee will also be continuing its discussion on the relationship between learning and the proper housing of students.

(6) Committee on Physical Facilities, Professor Richard A. Kenney, Chairman: The committee met on September 25th and will be meeting each third Tuesday of the month; the committee will study ways in which communication could be enhanced between the committee, the administration, the faculty, the students, and the local community relative to physical development on the campus.

(7) Committee on Public Ceremonies, Professor Martha N. Rashid, Chairman: The committee met October 12th and the agenda items are reflected in the activities of the following subcommittees: (1) Subcommittee on Honorary Degrees and Speakers for the Winter Convocation; (2) Subcommittee on the Opening Convocation; (3) Subcommittee on Graduation Weekend Activities; (4) Subcommittee on Recognition of Faculty Service; (5) Ad hoc Subcommittee to Explore an Honors Convocation; and (6) Ad Hoc Subcommittee on Senior Class Activities; in addition, a resolution will be forthcoming for Senate consideration proposing a redefinition of the committee's charge and a renaming as well.

Professor Rashid said the committee is pleased to have the services of Daniel Buzby, full-time employee in the University Marshal's Office, who has already made a notable contribution by simplifying and expediting all phases of the committee's work. She also thanked all the members of the committee, and the chairmen and members of the subcommittees for their time and effort. With the guidance and coordination of the University Marshal's Office, she said that public ceremonies at GW have increased both in number and quality.

(8) Committee on Fiscal Planning and Budgeting, Professor Rodney W. Eldridge, Chairman: The committee will continue its focus on developing with the administration a philosophy/strategy for tuition setting and the interplay between other sources of revenue in the financing of the operations of the University.

(9) Committee on University Development and Resources, Associate Professor Michael S. Castleberry, Chairman: The committee will meet October 26th; the committee, in conjunction with the Development Office, plans to continue the sponsorship of the faculty-staff seminar on financial planning with a tentative date of either April 27th or May 11th; discussions will be held about extending GW's community involvement, and the relationship between the committee and the Office of Development.

(10) Committee on Alumni Affairs, Professor Norman C. Kramer, Chairman: The committee will meet October 23rd for an organizational session; a study of the Lynn George Report on Women's Athletics will be undertaken, as well as any unfinished business.

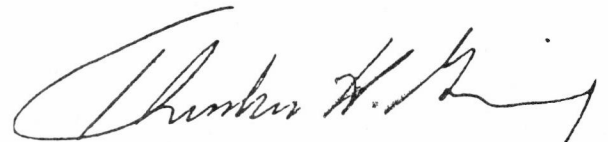
(11) Committee on Athletics, Professor Joseph B. Levy, Chairman: The committee will continue its review of that part of the Bilsky Report on Men's Athletics not yet completed--more specifically, the policies with regard to admissions of perspective student athletes and certain fiscal policies; the committee will also be considering the George Report on Women's Athletics received recently.

(12) Committee on Educational and Admissions Policy, Associate Professor Philip Robbins, Acting Chairman: The committee will be considering recommendations for changes in the academic calendar, and reviewing information compiled in response to a detailed questionnaire distributed last spring about the calendar, as well as a study conducted of the comparative calendars of consortium universities; in addition, information will be sent shortly to some 12 or 15 offices for comments on possible changes in the calendar; the committee may possibly be prepared to make a report on the academic calendar to the Senate at its December meeting; another matter under consideration by the committee is the possibility of adding "plus/minus" to the grading system, and the committee will conduct a poll of the faculty for their views on this matter; the Student Association will also be polling the students on this subject, as well as other educational matters, in the form of questionnaires to be distributed next week.

(13) Joint Committee of Faculty and Students, Professor A. E. Claeysens, Jr., Co-Chairman (reported by Professor Griffith on behalf of Professor Claeysens): The committee will meet on October 19th; the committee's draft policy on academic dishonesty should be reported out shortly; and the committee is reviewing the Bilsky Report on Men's Athletics and the George Report on Women's Athletics.

- 8 Under Brief Statements, Professor Kramer, with reference to Dr. Rogers' earlier comments about the use of data bases in communications, inquired about the possibility of the University developing a system for the purchase of computers by students and faculty at a very reasonable cost through negotiations with the manufacturers. Professor Yezer responded that the University has a specially negotiated agreement with IBM and with Frederick Computer that gives faculty and students at this University a special discount on the purchase of computers, and he suggested that anyone who was interested should call Mike Hamilton, Computer Center, in the Academic Center.

- 9 Upon motion made and seconded, the meeting was adjourned at 4:00 p.m.



Theodore H. Grimm, Jr.
Secretary

THE GEORGE WASHINGTON UNIVERSITY

Washington, D.C.

RESOLUTION IN TRIBUTE AND TO THE MEMORY OF
DEAN JAMES CARLTON DOCKERAY

In sorrow and fond remembrance, The George Washington University records the death, on September 30, 1984, of Dr. James Carlton Dockeray, former Dean of the School of Government and Business Administration.

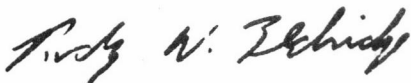
Dean Dockeray held a doctorate in economics from Ohio State University and served on university faculties in Ohio and Illinois prior to joining the faculty of the University of Maryland in 1942. Corporate finance was his major area of interest--a field to which he made great contributions. A textbook which Dean Dockeray co-authored was used, in its several editions, over a period of many years in classrooms throughout the country, thus influencing the development of countless students of finance.

In 1964, Professor Dockeray became Assistant Dean of SGBA and was appointed Dean in 1966, the post which he held until retirement in 1973. He served in this body, the Faculty Senate, from 1960 to 1964 and as ex officio member from 1970 to 1973.

Doc was dedicated to excellence in teaching and research. He set SGBA firmly on the path towards full accreditation of its programs and took great satisfaction when that goal was achieved. Doc's genuine interest in and support of his students and colleagues earned him a treasured spot in our memories.

Be it resolved, Mr. Chairman, that these remarks be incorporated in the minutes of the Senate, and a copy sent to Dean Dockeray's beloved family.

Rodney W. Eldridge



Professor of International
Finance

Lloyd H. Elliot



President of the University

October 12, 1984

Adopted by acclamation, October 12, 1984

A RESOLUTION TO ESTABLISH A SPECIAL COMMITTEE TO CONDUCT A SELF-STUDY (84/9)

WHEREAS, President Elliott has asked the Commission for the Year 2000 and the University Research Committee to undertake comprehensive examinations of the University's present academic and research programs, and to recommend any new directions or emphasis needed to respond to the challenges and opportunities of the decades ahead; and

WHEREAS, it would be appropriate and timely for the Faculty Senate to engage in a similar self-examination and search for improved effectiveness in the decade to come; THEREFORE

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE WASHINGTON UNIVERSITY

- (1) That a Special Committee of the Faculty Senate be established, to consist of ~~five~~ a maximum of eight faculty members, to be ~~nominated by the Executive Committee for election~~ elected by the Senate, and
- (2) That this Special Committee be charged as follows:
 - (a) to study the nature and role of faculty participation in University governance;
 - (b) to review the activities of the Senate and its standing committees over the past 5-7 years, seeking out a wide range of views on the strengths and weaknesses of the contribution the Senate makes to the University's ability to carry out well its educational mission;
 - (c) to look ahead to the chief matters of probable concern in the next decade; and
 - (d) to report its findings to the Faculty Senate by October, 1985, along with any recommendations for such changes in structure, focus, or relationships with other bodies, as would strengthen the Senate's capability to contribute effectively to the University community in the years to come.

Executive Committee of the Faculty Senate
September 28, 1984

Adopted, as amended, 10/12/84

NOTE

The attached materials were reviewed by the University Budget Committee on October 9, 1984. This information presents the first planning budget for fiscal 1985-86 including enrollment projections and proposed tuition rates. The final proposed budget and tuition rates for 1985-86 will be submitted to the Board of Trustees in January 1985. The schedules included in this package are as follows:

- A. Fall Enrollment Comparative Summary
- B. Enrollment Data Including Projections
- C. Budget Summaries
- D. Proposed Expense and Revenue Increases by Type
- E. Proposed Tuition Rates
- F. Comparative Tuition Rates

BUDGET COMMITTEE
October 9, 1984

A G E N D A

- I. Enrollment Report (Revised)
 - A. Fall 1984
 - B. 1985-86 Projections
- II. 1984-85 Budget--Current Estimate
 - A. Student Fees
 - B. Reserve for Deficit Reduction
- III. 1985-86 Budget--Proposed
 - A. Program Requirements
 - B. Incremental Increases
 - C. Additional Revenues
- IV. 1985-86 Tuition Rates
 - A. Proposed for GWU
 - B. Comparison to Other Schools

Enrollment - Fall 1984
(Excluding the Medical Center)
Comparisons to Fall 1983 & Projected Fall 1984

	Actual Fall 1984 Over (Under) <u>Actual Fall 1983</u>	Actual Fall 1984 Over (Under) <u>Projected Fall 1984</u>
Undergraduates		
Full-time		
Columbian College	150	211
Education & Human Development	(8)	(7)
Engineering & Applied Science	22	21
Government & Business Administration	85	81
Public & International Affairs	28	34
Sub-total	<u>277</u>	<u>340</u>
Part-time		
Columbian College	(28)	(28)
Education & Human Development	(6)	(2)
Engineering & Applied Science	(24)	(15)
Government & Business Administration	(32)	(32)
Public & International Affairs	4	4
Sub-total	<u>(86)</u>	<u>(73)</u>
Graduates		
Arts & Sciences	44	50
Education & Human Development	(14)	(13)
Engineering & Applied Science	75	90
Government & Business Administration	(102)	(121)
Public & International Affairs	75	77
Sub-total	<u>78</u>	<u>83</u>
Law	9	14
Division of University Students	<u>(24)</u>	<u>(21)</u>
Total	<u>254</u>	<u>343</u>

Enrollment Data
(Excluding Continuous Enrollment)
Fall Semesters
1982 - 1988

<u>Actual</u>			<u>Projections</u>					
	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>
Columbian College								
Undergraduate Full-time	2,908	2,661	2,811	2,600	2,800			
Part-time	485	435	407	435	400			
Total	<u>3,393</u>	<u>3,096</u>	<u>3,218</u>	<u>3,035</u>	<u>3,200</u>	<u>3,200</u>	<u>3,200</u>	<u>3,200</u>
Graduate Arts & Sciences								
Masters	639	596	651	600	650			
Ph.D's	455	385	374	375	375			
Total	<u>1,094</u>	<u>981</u>	<u>1,025</u>	<u>975</u>	<u>1,025</u>	<u>1,025</u>	<u>1,025</u>	<u>1,025</u>
Education & Human Development								
Undergraduate Full-time	135	131	123	130	120			
Part-time	40	49	43	45	40			
Graduate	783	801	787	800	780			
Total	<u>958</u>	<u>981</u>	<u>953</u>	<u>975</u>	<u>940</u>	<u>940</u>	<u>940</u>	<u>940</u>
Engineering & Applied Science								
Undergraduate Full-time	781	729	751	730	750			
Part-time	206	209	185	200	185			
Graduate	1,518	1,515	1,590	1,500	1,590			
Total	<u>2,505</u>	<u>2,453</u>	<u>2,526</u>	<u>2,430</u>	<u>2,525</u>	<u>2,525</u>	<u>2,525</u>	<u>2,525</u>
Government & Business Administration								
Undergraduate Full-time	923	996	1,081	1,000	1,080			
Part-time	184	180	148	180	145			
Graduate	2,351	2,281	2,179	2,300	2,175			
Total	<u>3,458</u>	<u>3,457</u>	<u>3,408</u>	<u>3,480</u>	<u>3,400</u>	<u>3,400</u>	<u>3,400</u>	<u>3,400</u>

<u>Actual</u>			<u>Projections</u>					
	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>
Public & International Affairs								
Undergraduate Full-time	229	206	234	200	235			
Part-time	46	30	34	30	30			
Graduate	322	352	427	350	425			
Total	<u>597</u>	<u>588</u>	<u>695</u>	<u>580</u>	<u>690</u>	<u>690</u>	<u>690</u>	<u>690</u>
SUBTOTALS								
Undergraduate Full-time	4,976	4,723	5,000	4,660	4,985			
Part-time	961	903	817	890	800			
Graduate	6,068	5,930	6,008	5,925	5,995			
Total	<u>12,005</u>	<u>11,556</u>	<u>11,825</u>	<u>11,475</u>	<u>11,780</u>	<u>11,780</u>	<u>11,780</u>	<u>11,780</u>
Division of University Students	<u>2,008</u>	<u>1,925</u>	<u>1,901</u>	<u>1,922</u>	<u>1,900</u>	<u>1,900</u>	<u>1,900</u>	<u>1,900</u>
National Law Center								
Juris Doctor Full-time	1,015	1,002	1,031	1,000	1,030			
Part-time	388	427	392	430	390			
Graduate	262	266	281	260	280			
Total	<u>1,665</u>	<u>1,695</u>	<u>1,704</u>	<u>1,690</u>	<u>1,700</u>	<u>1,700</u>	<u>1,700</u>	<u>1,700</u>
Total - General University	<u>15,678</u>	<u>15,176</u>	<u>15,430</u>	<u>15,087</u>	<u>15,380</u>	<u>15,380</u>	<u>15,380</u>	<u>15,380</u>
Medicine & Health Sciences								
Allied Health	183	147	150	150	150			
MD (1984--Class List Total)	613	620	605	600	600			
Total	<u>796</u>	<u>767</u>	<u>755</u>	<u>750</u>	<u>750</u>	<u>750</u>	<u>750</u>	<u>750</u>
GRAND TOTAL	<u>16,474</u>	<u>15,943</u>	<u>16,185</u>	<u>15,837</u>	<u>16,130</u>	<u>16,130</u>	<u>16,130</u>	<u>16,130</u>

10/9/84

THE GEORGE WASHINGTON UNIVERSITY

BUDGET SUMMARIES
 (Excluding the Medical Center)
 1984/85 - 1985/86

	1984/85		1985/86
	Approved Budget	Current Estimate	Proposed
ESTIMATED REVENUES			
Student Fees - Regular			
Columbian College	17,913,000	19,425,000	20,934,000
Education and Human Development	3,562,000	3,260,000	3,500,000
Engineering and Applied Science	10,334,000	10,800,000	11,860,000
Government and Business Administration	14,390,000	14,840,000	16,200,000
Graduate Arts and Sciences	3,213,000	3,375,000	3,698,000
Law Center	11,583,000	11,840,000	13,520,000
Public and International Affairs	2,804,000	3,356,000	3,660,000
University Students	3,735,000	3,804,000	4,100,000
Summer Sessions	6,859,000	6,800,000	7,200,000
	<u>74,393,000</u>	<u>77,500,000</u>	<u>84,672,000</u>
Off-Campus Programs			
Education and Human Development	550,000	300,000	300,000
Government and Business Administration	50,000	25,000	25,000
Graduate Arts and Sciences	605,000	660,000	660,000
Continuing Education	2,290,000	2,180,000	2,180,000
Engineering and Applied Science	1,350,000	1,605,000	1,605,000
Columbian College	225,000	225,000	225,000
Public and International Affairs	130,000	105,000	105,000
	<u>5,200,000</u>	<u>5,100,000</u>	<u>5,100,000</u>
Instructional Television	425,000	200,000	200,000
Student Fees - Special	6,112,000	7,000,000	7,000,000
Miscellaneous Fees	<u>1,100,000</u>	<u>1,300,000</u>	<u>1,300,000</u>
Total Student Fees	<u>87,230,000</u>	<u>91,100,000</u>	<u>98,272,000</u>
Grants and Contracts			
Program Funds	14,000,000	13,556,000	13,556,000
Indirect Cost Recovery	2,300,000	2,450,000	2,500,000
Gifts and Bequests	1,500,000	1,400,000	1,400,000
Investment Income			
Endowment Income	1,750,000	1,500,000	1,500,000
Temporary Investments	1,350,000	1,800,000	1,800,000
Investment Properties, Net	2,923,000	2,562,000	5,680,000

BUDGET SUMMARIES

	1984/85		1985/86
	Approved Budget	Current Estimate	Proposed
Auxiliary Enterprises			
Housing			
Residence Halls	7,221,000	7,221,000	7,700,000
Food Service	2,978,000	3,078,000	3,278,000
Miscellaneous	123,000	123,000	130,000
	<u>10,322,000</u>	<u>10,422,000</u>	<u>11,108,000</u>
Services			
Auditorium	198,000	198,000	200,000
Bookstore	4,510,000	4,790,000	4,960,000
Marvin Center	3,512,000	3,512,000	3,640,000
Parking	2,655,000	2,905,000	2,958,000
	<u>10,875,000</u>	<u>11,405,000</u>	<u>11,758,000</u>
Rental Property	<u>214,000</u>	<u>321,000</u>	<u>371,000</u>
Total Auxiliary Enterprises	<u>21,411,000</u>	<u>22,148,000</u>	<u>23,237,000</u>
Other Income	<u>2,122,000</u>	<u>2,000,000</u>	<u>2,000,000</u>
TOTAL ESTIMATED REVENUES	<u>134,586,000</u>	<u>138,516,000</u>	<u>149,945,000</u>

BUDGET SUMMARIES

	1984/85		1985/86
	Approved Budget	Current Estimate	Proposed
ESTIMATED OPERATING EXPENSES			
Administration and General			
General Administration	11,991,344	13,002,878	13,686,894
General Expense	4,707,587	6,079,394	4,855,448
Allocated to Medical Center	(5,009,000)	(5,009,000)	(5,009,000)
	<u>11,689,931</u>	<u>14,073,272</u>	<u>13,533,342</u>
Student Services	3,618,165	3,678,389	3,876,693
Allocated to Medical Center	(145,000)	(145,000)	(145,000)
	<u>3,473,165</u>	<u>3,533,389</u>	<u>3,731,693</u>
Instruction - Regular			
Columbian College	14,071,303	14,644,296	15,345,279
Education and Human Development	3,208,506	3,215,872	3,300,781
Engineering and Applied Science	5,922,282	5,994,254	6,403,703
Government and Business Administration	7,626,616	7,684,984	8,145,391
Graduate Arts and Sciences	2,512,349	2,539,172	2,711,612
Law Center	5,943,044	6,045,593	6,414,544
Public and International Affairs	1,266,739	1,246,873	1,362,688
University Students and Summer Sessions	590,095	575,292	244,258
Experimental Programs	489,864	-0-	-0-
University Professors	289,991	386,370	404,536
Naval Reserve Officers Training Corps	-0-	30,775	19,400
Computer Center	800,000	800,000	800,000
Miscellaneous Reserves	290,295	131,677	683,555
	<u>43,011,084</u>	<u>43,295,158</u>	<u>45,835,747</u>
Off-Campus Programs			
Education and Human Development	227,271	225,267	228,287
Graduate Arts and Sciences	365,918	373,162	386,009
Continuing Education	3,119,764	3,199,160	3,554,866
Engineering and Applied Science	593,097	935,225	976,870
Columbian College	133,158	132,000	133,892
Public and International Affairs	53,685	53,190	53,784
	<u>4,492,893</u>	<u>4,918,004</u>	<u>5,333,708</u>
Center for Telecommunications Studies	<u>301,417</u>	<u>223,971</u>	<u>-0-</u>
Instructional Television	<u>938,684</u>	<u>931,116</u>	<u>988,330</u>
Instruction - Special	<u>6,100,000</u>	<u>6,440,122</u>	<u>6,645,122</u>
Total Instruction	<u>54,844,078</u>	<u>55,808,371</u>	<u>58,802,907</u>
Sponsored Programs	<u>12,500,000</u>	<u>12,500,000</u>	<u>12,500,000</u>
Gelman Library	<u>3,809,635</u>	<u>3,800,922</u>	<u>4,013,299</u>

BUDGET SUMMARIES

	1984/85		1985/86
	Approved Budget	Current Estimate	Proposed
Student Aid			
Administration	460,896	484,277	515,314
General Scholarships	5,440,050	5,529,262	6,571,651
Grants-in-Aid	983,247	986,602	1,077,336
Endowed Scholarships and Prizes	118,000	118,000	118,000
Sponsored Scholarships and Grants	700,000	700,000	700,000
Allocated to Medical Center	(26,000)	(26,000)	(26,000)
	<u>7,676,193</u>	<u>7,792,141</u>	<u>8,956,301</u>
Maintenance and Operation of Plant			
Operations	11,011,871	11,977,170	12,546,710
Security	1,192,432	1,189,606	1,271,700
Allocated to Medical Center	(880,000)	(880,000)	(880,000)
	<u>11,324,303</u>	<u>12,286,776</u>	<u>12,938,410</u>
Auxiliary Enterprises			
Housing			
Residence Halls	7,344,815	7,344,815	7,676,412
Food Service	2,845,805	2,845,805	2,988,096
	<u>10,190,620</u>	<u>10,190,620</u>	<u>10,664,508</u>
Services			
Auditorium	196,000	194,999	204,319
Bookstore	4,499,000	4,769,982	4,852,929
General Food Service, Net	161,298	380,760	644,118
Marvin Center	3,512,000	3,492,527	3,639,862
Parking	2,050,688	2,291,466	2,355,431
Duplicating, Net	-0-	-0-	46,942
	<u>10,418,986</u>	<u>11,129,734</u>	<u>11,743,601</u>
Rental Property	<u>316,000</u>	<u>327,970</u>	<u>327,970</u>
Total Auxiliary Enterprises	<u>20,925,606</u>	<u>21,648,324</u>	<u>22,736,079</u>
Other			
Athletics - General	42,020	44,406	46,568
Men	758,185	765,792	809,776
Women	427,373	454,126	463,196
Smith Center	351,656	359,128	375,190
Dance Productions	36,054	36,555	38,807
Dramatic Activities	67,975	65,832	72,709
Publications	124,362	123,391	130,057
GWUSA	193,409	226,118	232,910
Other	206,156	187,416	198,750
Allocated to Medical Center	(40,000)	(40,000)	(40,000)
	<u>2,167,190</u>	<u>2,222,764</u>	<u>2,327,969</u>
TOTAL ESTIMATED OPERATING EXPENSES	<u>128,410,101</u>	<u>133,665,959</u>	<u>139,540,000</u>

BUDGET SUMMARIES

	1984/85		1985/86
	Approved Budget	Current Estimate	Proposed
ESTIMATED CAPITAL EXPENSES			
General			
General Equipment	125,000	84,360	130,000
Real Estate	-0-	-0-	-0-
Debt Retirement	825,000	825,000	1,300,000
Structural Modification - Handicapped	25,000	25,000	25,000
Sinking Fund	75,000	75,000	75,000
	<u>1,050,000</u>	<u>1,009,360</u>	<u>1,530,000</u>
Capital Projects, Net			
Law Building Fund	1,766,000	1,453,870	2,200,000
Other	<u>1,600,000</u>	<u>623,340</u>	<u>2,400,000</u>
	<u>3,366,000</u>	<u>2,077,210</u>	<u>4,600,000</u>
TOTAL ESTIMATED CAPITAL EXPENSES	<u>4,416,000</u>	<u>3,086,570</u>	<u>6,130,000</u>
TOTAL ESTIMATED EXPENSES	132,826,101	136,752,529	145,670,000
ESTIMATED TRANSFERS			
Restricted Funds	625,000	625,000	625,000
Reserve for Reduction of Deficit	1,134,899	1,138,471	1,750,000
Reserve for Program Improvements	<u>-0-</u>	<u>-0-</u>	<u>1,900,000</u>
TOTAL ESTIMATED EXPENSES AND TRANSFERS	<u>134,586,000</u>	<u>138,516,000</u>	<u>149,945,000</u>

BUDGET PROPOSALS
(Excluding the Medical Center)
1985-86

EXPENSE ADDITIONS

Program Requirements

Debt Retirement		\$ 475,000	
Student Aid Grants		500,000	
Capital Projects		1,234,000	
Reserve for Deficit Reduction		612,000	
Reserve for Program Improvements:			
Columbian College	\$200,000		
Corcoran Hall Labs	500,000		
Engineering and Applied Science	500,000		
Gelman Library	500,000		
Student Affairs (Including GWUSA)	100,000		
Other	100,000	1,900,000	
			\$ 4,721,000

Incremental Increases

Salaries and Wages	6.5%	4,400,000	
Expenses and Equipment	5.0%	1,484,000	
Graduate Stipends	15.0%	180,000	
General Student Aid	9.5%	644,000	
			6,708,000

Total Expense Additions

11,429,000

REVENUE ADDITIONS

Non-Tuition Sources

Indirect Cost Recovery	50,000	
Auxiliary Enterprises	1,089,000	
Investment Properties	3,118,000	
		4,257,000

Regular Tuition (9.5% Increase in Rate)

7,172,000

Total Revenue Additions

11,429,000

PROPOSED TUITION RATES

	<u>1984-85</u> <u>Current</u>	<u>1985-86</u> <u>Proposed</u>	<u>Percent Increase</u>
Columbian College, GSAS, SEHD, SGBA, SPIA, DUS			
Full-Time	\$ 6,710	\$ 7,350	9.5%
Part-Time and Graduate	251	275	9.6
Engineering and Applied Science			
Full-Time	7,370	8,070	9.5
Part-Time and Graduate	273	299	9.5
Law			
JD Full-Time	8,910	9,760	9.5
Part-Time	319	349	9.4
JD (Entered Prior to 1983)			
Full-Time	7,920	8,680	9.6
Part-Time	283	310	9.5
Post JD	240	260	8.3
SJD (For the Program)	8,028	8,800	9.6
SGBA Doctoral (For the Program)	17,050	18,680	9.6
Summer Regular	204	223	9.3
SEAS	242	265	9.5
Off-Campus General	170	185	8.8

COMPARATIVE TUITION RATES

	Approved <u>1984-85</u>	Proposed <u>1985-86</u>
<u>Undergraduate</u>		
Northwestern University	\$9,615	
Cornell University	9,600	
Columbia University	9,526	
Boston University	8,996	
University of Pennsylvania	8,790	
University of Southern California	8,626	
Washington University (St. Louis)	8,600	
Georgetown University	8,500	
Carnegie-Mellon Institute	8,400	
University of Rochester	8,240	
American University	7,900	
New York University	7,850	
Case Western Reserve University	7,650	
Vanderbilt University	7,500	
Duke University	7,380	
Tulane University	7,334	
Syracuse University	7,140	
University of Miami	6,950	
The George Washington University	<u>6,710</u>	<u>\$7,350</u>
Catholic University	6,650	
Trinity College	6,500	
Fordham University	6,000	
Temple University	5,074	
University of Maryland (non-resident)	3,966	

COMPARATIVE TUITION RATES

	Approved <u>1984-85</u>	Proposed <u>1985-86</u>
<u>Engineering</u>		
Northwestern University	\$9,615	
Cornell University	9,600	
Columbia University	9,526	
Boston University	8,996	
University of Pennsylvania	8,790	
University of Southern California	8,626	
Washington University (St. Louis)	8,600	
Carnegie-Mellon Institute	8,400	
University of Rochester	8,240	
Duke University	7,920	
New York University	7,850	
Case Western Reserve University	7,650	
Vanderbilt University	7,500	
The George Washington University	<u>7,370</u>	<u>\$8,070</u>
Tulane University	7,334	
Syracuse University	7,140	
University of Miami	6,950	
Catholic University	6,750	
Fordham University	6,000	
Temple University	5,074	
University of Maryland (non-resident)	3,966	

10/9/84

COMPARATIVE TUITION RATES

	<u>Approved 1984-85</u>	<u>Proposed 1985-86</u>
<u>Law</u>		
Columbia University	\$10,500	
Northwestern University	10,475	
New York University	10,200	
University of Pennsylvania	9,815	
Cornell University	9,600	
Boston University	8,996	
Georgetown University	8,975	
 The George Washington University		
New students since Fall '83	<u>8,910</u>	<u>\$9,760</u>
Others	<u>7,920</u>	<u>8,680</u>
 Vanderbilt University	8,650	
Washington University (St. Louis)	8,400	
Syracuse University	8,200	
American University	8,000	
Fordham University	7,800	
Case Western Reserve University	7,650	
Temple University	7,035	
Catholic University	6,750	

THE GEORGE WASHINGTON UNIVERSITY
Washington, D.C.
20052

The Faculty Senate

October 1, 1984

The Faculty Senate will meet on Friday, October 12, 1984, at 2:10 p.m. in
Lisner Hall 603.

AGENDA

1. Call to order
2. Approval of the minutes of the regular meeting of September 21, 1984
3. Resolutions:

A RESOLUTION TO ESTABLISH A SPECIAL COMMITTEE TO CONDUCT A SELF-STUDY (84/9);
Professor William B. Griffith, Chairman, Executive Committee (Resolution 84/9
attached)
4. Introduction of Resolutions
5. Report by Provost William D. Johnson on enrollment figures for Fall 1984 and
budgetary planning for 1985-86
6. Introduction of and Report by University Librarian Sharon J. Rogers
7. General Business:
 - (a) Nominations for election of five faculty members to a Special Committee
established by Resolution 84/9 (if approved by the Senate under Item 3. above)
 - (b) Nomination for election of Professor Nozer D. Singpurwalla as Chairman of
the Research Committee (replacing Professor Roger H. Lang)
 - (c) Report of the Executive Committee: Professor William B. Griffith, Chairman
 - (d) Reports by Chairmen on agenda of Standing Committees
8. Brief Statements
9. Adjournment



Theodore H. Grimm, Jr.
Secretary

A RESOLUTION TO ESTABLISH A SPECIAL COMMITTEE TO CONDUCT A SELF-STUDY (84/9)

WHEREAS, President Elliott has asked the Commission for the Year 2000 and the University Research Committee to undertake comprehensive examinations of the University's present academic and research programs, and to recommend any new directions or emphasis needed to respond to the challenges and opportunities of the decades ahead; and

WHEREAS, it would be appropriate and timely for the Faculty Senate to engage in a similar self-examination and search for improved effectiveness in the decade to come; THEREFORE

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE WASHINGTON UNIVERSITY

- (1) That a Special Committee of the Faculty Senate be established, to consist of five faculty members, to be nominated by the Executive Committee for election by the Senate, and
- (2) That this Special Committee be charged as follows:
 - (a) to study the nature and role of faculty participation in University governance;
 - (b) to review the activities of the Senate and its standing committees over the past 5-7 years, seeking out a wide range of views on the strengths and weaknesses of the contribution the Senate makes to the University's ability to carry out well its educational mission;
 - (c) to look ahead to the chief matters of probable concern in the next decade; and
 - (d) to report its findings to the Faculty Senate by October, 1985, along with any recommendations for such changes in structure, focus, or relationships with other bodies, as would strengthen the Senate's capability to contribute effectively to the University community in the years to come.

Executive Committee of the Faculty Senate
September 28, 1984